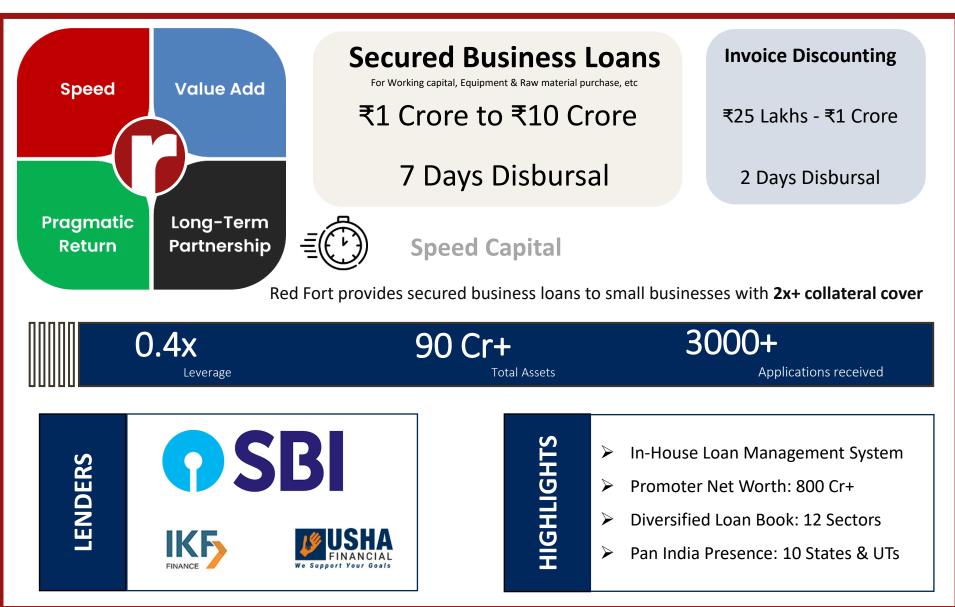
# Red Fort Capital Investment Grade Finance Company

**BBB-;** Stable



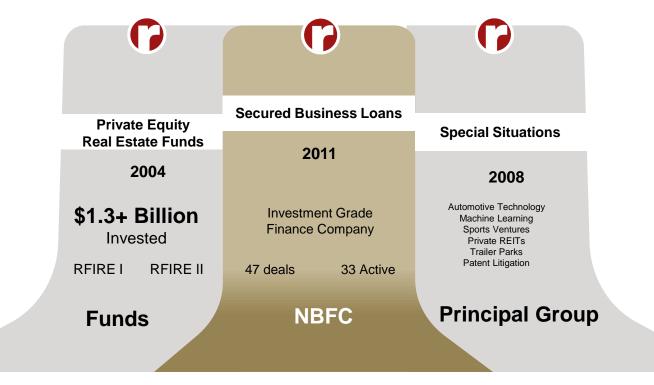
# **About RED FORT CAPITAL**



Founded by Parry Singh in 2004, has multiple financing vehicles: private equity funds, Non-Banking Finance Company, and a global special situations.

Red Fort's **\$1.3 billion** real estate fund has financed over 50 million square feet of residential and commercial space. The firm was ranked as a **Top Ten Emerging Manager** by PERE Magazine. Red Fort has an investment strategy uniquely focused on speed, diligent underwriting, transaction structuring, comprehensive asset management & monitoring.

Red Fort Capital's NBFC, is an **investment grade** finance company focusing on small business loans.

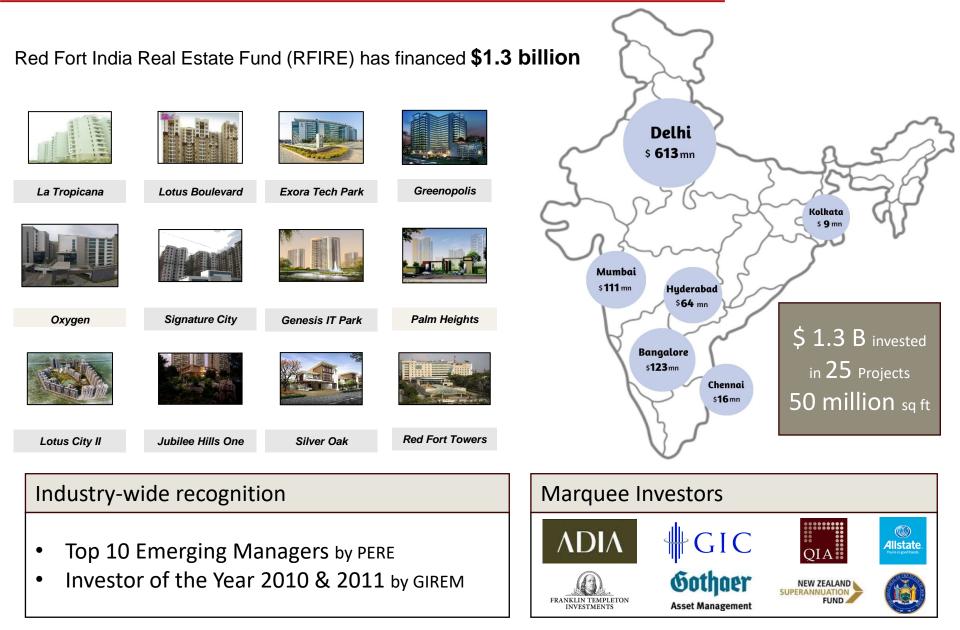


Confidential

## 80+ Investments

## **Red Fort Capital Private Equity Real Estate**







Institutional investor base includes Sovereign Wealth Funds, Funds of Funds, Pension Funds, Banks and Insurance Companies



NEW ZEALAND SUPERANNUATION

FUND

Gothaer

**Asset Management** 



## **Red Fort Capital NBFC Loan Book Examples**





Nandigram Realtors ₹ 20.5 Cr Oct 17 to Mar 19



AV Organics ₹ 10 Cr Jul 22 to Jan 24



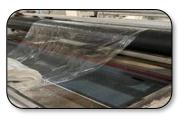
Pancham Hospitals ₹ 4.1 Cr Mar 23 - present



Centech Engineers ₹ 3.55 Cr Oct 23 - present Confidential



MLZS ₹ 22 Cr Dec 17 to Mar 22



Microflex ₹ 2.72 Cr Dec 21 - present



New Jaishanker ₹ 8 Cr May 22 to Mar 23



MLL Engr & Contr ₹ 8.25 Cr Jan 23 - present



Brick and Byte ₹ 10 Cr Jul 23 - present



**Travels & Rentals** ₹ 7.75 Cr Mar 24 - present



Venkata Spinners ₹ 9.25 Cr Oct 22 - present



Kanjiravelil Traders ₹ 10 Cr Mar 23 - present



**Splendor Wallpapers** ₹ 0.35 Cr Oct 23 to Dec 23



Dausa Transformers ₹ 1.35 Cr Oct 22 - present



Olive Industries ₹ 4.2 Cr Mar 23 - present



Vaishnavi Oils ₹ 0.15 Cr Nov 23 - present

5



# 3000+ Loan Applications

Credit Starved Market

~75 Risk Committee

43 Term Sheet

**31** Field Visit



## **Parry Singh: Founder & CEO**





Recipient of:

- Ernst and Young's Emerging Entrepreneur of the Year award
- Chicago Crain's "Top Forty under Forty" award
- 100 Most Influential Names in Private Real Estate









Confidential

Parry Singh founded Red Fort Capital in 2004. Over the last two decades at Red Fort Capital, Mr. Singh has led investments in 60+ deals, investing over **\$1.3 billion**. These deals span multiple sectors across the country: Commercial, Residential, Industrial & Educational. Mr. Singh oversees the Senior Debt activity of Red Fort Capital NBFC.

Mr. Singh is a recipient of numerous industry awards and recognitions: **E&Y "Entrepreneur of the Year"**, Crain's "Top 40 under 40", PERE's "**100 Most Influential People of the Decade**" etc.

Before Red Fort Capital, Mr. Singh served as Managing Partner of American Capital Realty, a real estate brokerage firm overseeing more than \$400 million in real estate transactions in the commercial and residential markets in North America. He has held a Real Estate Broker license in several US states, spoken on multiple TV shows, and authored articles in several industry publications. Mr. Singh was also the founder and CEO of EthnicGrocer.com—a Kleiner Perkins and Benchmark Capital backed venture. He led the company through several institutional and strategic financing rounds and managed a 250+ member team.

Prior professional experience includes investment banking at Chase Securities (now JPMorgan Chase), in High Yield and Fixed Income groups. From 1993 to 1997, Mr. Singh worked in Motorola (Symbol) – in several Engineering & Program Management positions.

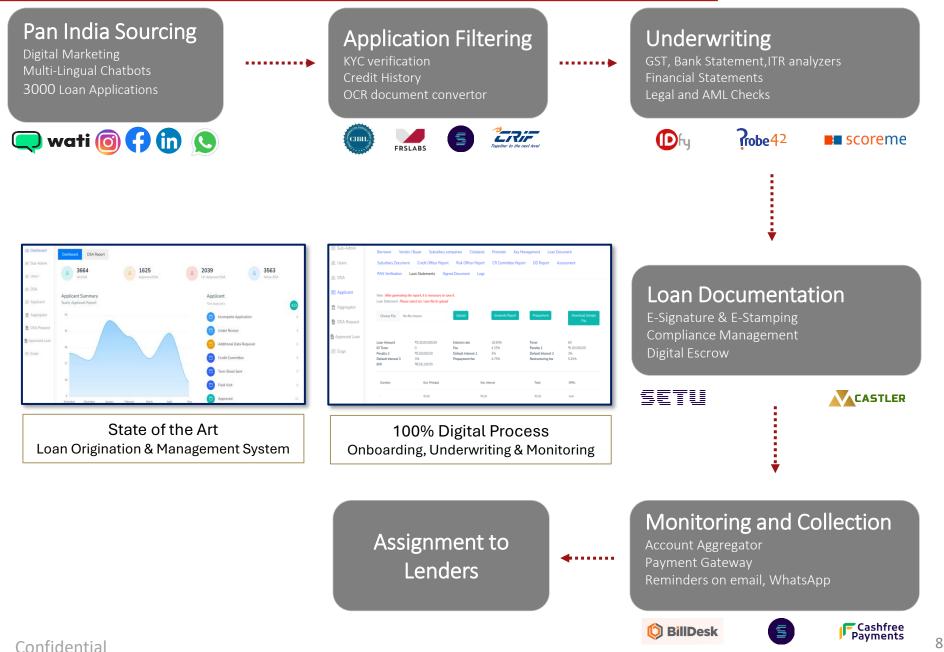
Mr. Singh has served on the State of Illinois TechVenture Committee: advising the state on a **\$1.4 billion** technology budget. He has been a visiting speaker at the Kellogg School of Management at Northwestern University.

### Education:

MBA, Kellogg, Northwestern University, Recipient Top Student award & Highest Order of Excellence
M.S. (Electrical Engineering), State University of New York, Merit Scholarship recipient
B. Tech (Computer Engineering), Guru Nanak Dev University, Punjab, India, First Rank Holder

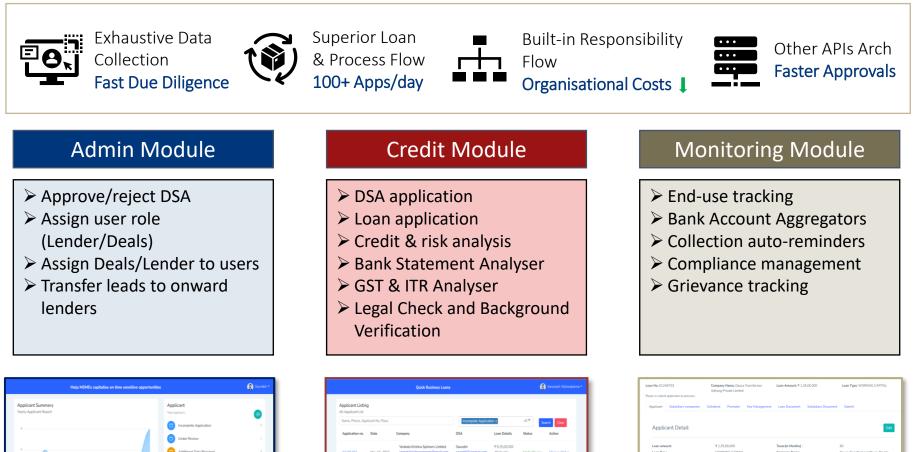
## **High Tech Enabled Lending Achieving scalability**





# **Scalable Modules to Digitize Lending**



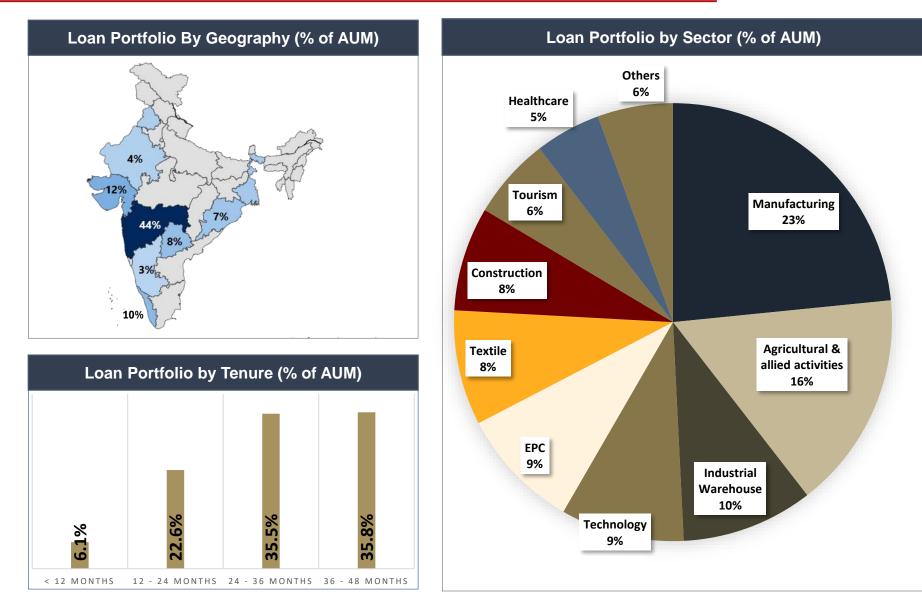


Applicant Summary Yearly Applicant Report	Applicant TestApplants	
	Incomplete Application	
	Under Review	
	Additional Data Required	
	Credit Committee	
	Term Sheet Sent	
:	Field Visit	
	Approved	
0 Noenber Deamber January February March April May	Bejected	

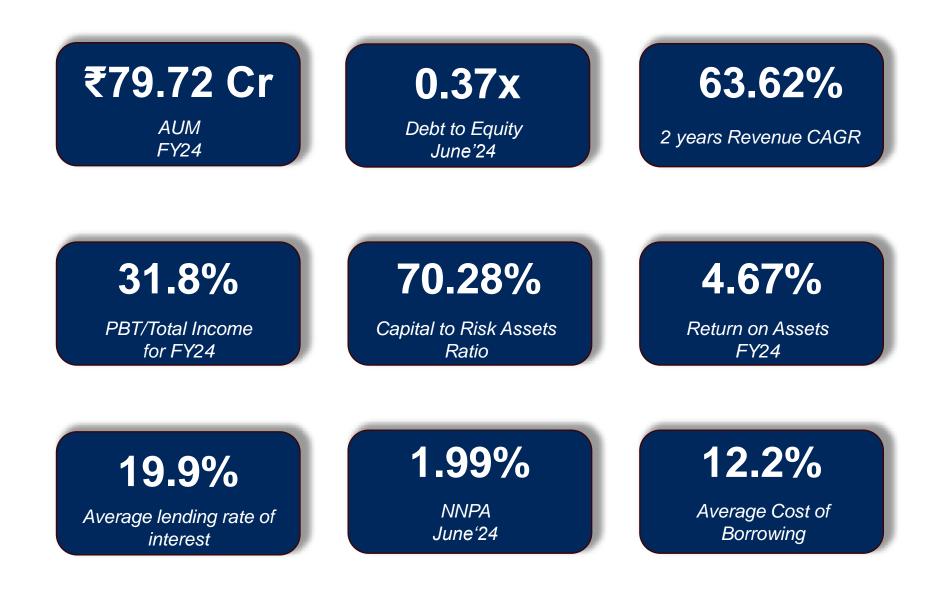
All Applicant List	Applicant List Name, Phone, Applicant No. Flace		Incomplete Application x		+5 ¥	_
Application no.	Date	Company	DSA	Loan Details	Status	Action
61245702	May 16, 2023	Venkata Krishna Spinners Limited venkatakrishnaspinners@gmal.com +91(999) 999-9999	Saurabh saurabh@yopmail.com (111) 111-1111	₹9,25,00,000 48 Months Working Capital	Under Review	Change Status

san No: 612	45703	Company Name: Dausa Transformer Udhyog Private Limited	Loan Amount: ₹ 1,35,00,000	Loan Type: WORKING CAPITAL
Applicant	Subsidiary companies	Collateral Promoter Key Management	Loan Document Subsidiary Document	Submit
Applic	cant Detail:			Edt
Loan amo	ounit	₹ 1.35,00,000	Tenor(in Months) :	60
Loan Typ	e:	WORKING CAPITAL	Company Name:	Dausa Transformer Udhyog Private Limited
Contact e	: Jiame	Dtutransformer@gmail.com	Phone Number :	+91 (900) 019-8296
PAN num	iber:	AACCD8466C	Company CIN:	U31102R/2008PTC026180
Company	Address	Office No. 745 7th Floor Arg North Avenue D-468 Road No. 9a, Vki Area, Sikar Road, Jaipur,	State:	Rajasthan
Company	Landmark:		Company Type:	Private Limited
Business	Nature:	Manufacturing	Secondary Email:	
Alternate	Phone Number:		EMI Affordability:	10
Monthly I	Net Income:	40	Company Equity:	0
Company	Debt:	5,88,00,000	Years in business:	
NPA Last	3 Years	Yes		







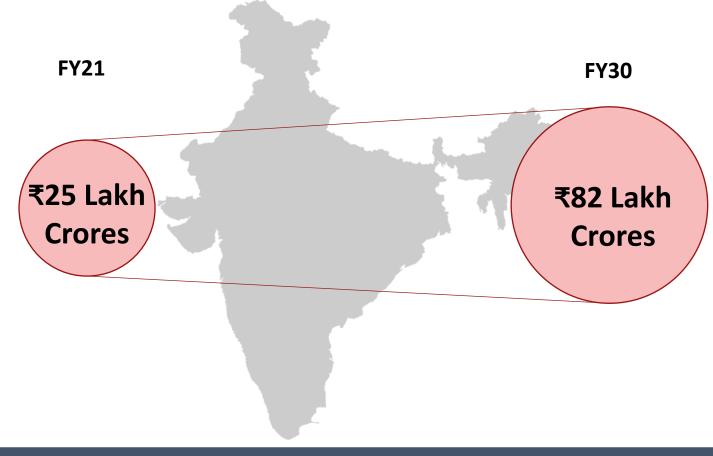




# Annexure

## **Credit Gap for Indian MSMEs**



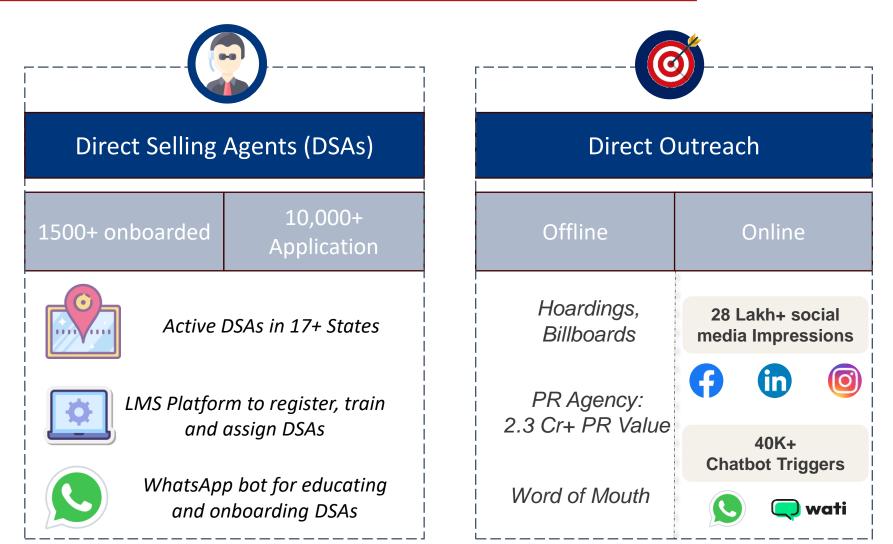


## PROBLEMS FACED BY MSMES IN GETTING LOANS



## **Multichannel Lead Generation** Robust Data Collection





## **Balance Sheet**



BALANCE SHEET (₹ Crores)	FY'24	FY'23	FY'22
EQUITY AND LIABILITIES			
Shareholders' funds	61.27	57.15	52.36
Share capital	1.04	1.04	1.04
Reserves and surplus	60.23	56.12	51.32
Non-current liabilities	11.75	15.01	-
Long-term borrowings	8.38	12.65	-
Other Long-term liabilities	3.37	2.36	_
Current liabilities	17.37	13.51	1.82
Short-term borrowings	16.16	11.56	-
Trade payables:-	0.06	0.76	1.47
Short term provisions	0.55	0.38	0.26
Other current liabilities	0.60	0.81	0.09
Total equity and liabilities	90.39	85.68	54.18
ASSETS			
Non-current assets	55.60	55.44	19.3
Property, Plant and Equipment	0.34	0.09	0.06
Deferred tax assets (net)	0.02	0.01	0.01
Long-term loans and advances	50.18	50.74	18.79
Other non-current assets	5.05	4.61	0.44
Current assets	34.79	30.24	34.88
Cash and cash equivalents	3.21	0.75	12.74
Current investments		7.01	0.66
Short-term loans and advances	29.53	22.46	21.38
Other current assets	2.05	0.02	0.1
Total assets	90.39	85.68	54.18



PROFIT & LOSS STATEMENT (₹ Crores)	FY'24	FY'23	FY'22
Income			
Revenue from operations	17.16	12.73	3.68
Other income	0.08	1.65	2.76
Total Income	17.24	14.37	6.44
Expenses:			
Employee benefits expense	4.77	2.98	1.72
Finance costs	3.53	1.21	-
Depreciation and amortisation expense	0.15	0.06	0.01
Other Expenses	3.30	3.74	2.13
Total Expenses	11.76	7.99	3.86
Profit before tax (1-2)	5.48	6.38	2.58
Less: Current tax	1.39	1.60	0.64
Less: Deferred tax credit	(0.01)	(0.01)	(0.06)
Profit after tax (3-4)	4.11	4.79	1.94

## **Business Plan**



Particulars (₹ crores)	2024-25	2025-26	2026-27	2027-28
Interest Income	22.05	44.60	69.45	101.29
Fee Income	5.60	8.64	12.00	15.84
Other Income	0.33	1.18	1.86	1.76
Total Income	27.98	54.41	83.31	118.89
Operating Expense	8.46	12.44	17.80	22.98
Interest Expense	8.52	24.18	38.94	53.93
Fee Expense	2.15	2.88	3.60	4.50
Provision	0.98	1.29	1.61	1.93
Total Expenses	20.12	40.79	61.95	83.35
Net Interest Income	13.53	20.42	30.52	47.36
Net Fee Income	3.45	5.76	8.40	11.34
Profit Before Tax	7.86	13.62	21.36	35.55
Profit After Tax	5.90	10.21	16.02	26.66
Total AUM	177.94	307.16	468.25	661.66
Cash and Liquid Investments	13.62	44.97	49.50	40.48
Other Assets	10.06	13.53	18.20	24.47
Total Assets	201.62	365.66	535.94	726.62
Total Debt	119.58	240.66	360.26	487.67
Other Liabilities	10.68	18.43	28.09	39.70
Opening Capital	61.26	71.36	106.57	147.59
Equity Added	4.20	25.00	25.00	25.00
Closing Capital	71.36	106.57	147.59	199.25



## **Pre-Disbursal**

# **Post-Disbursal**



Collateral (2-3X) NA Land, Residential or Commercial Property, Machinery



Corporate & Personal Guarantee Directors and related entities

Pre-Disbursal Covenants

Clearance of pending dues with

govt authorities, Banks/FIs etc.

*Escrow Agreements* 

Mandatory escrow accounts to secure

cashflows for riskier borrowers



Business performance covenants to ensure value accretive lending



Scrutinising end use of funds, CA certificate



Monitoring Bank Statements through AAs



On-site audit of inventory and books of accounts

## **Management Team**













#### Parry Singh – Founder & Executive Chairman

Founded Red Fort Capital in 2004; Lead Investments, Strategy & Capital Markets. Led \$1.3 billion+ investments in India, spanning over 60 transactions within the last two decades. Recipient of multiple industry awards and recognitions. Managing Partner American Capital Realty > \$400 M in US Real Estate transactions. CEO of Ethnicgrocer.com: Funded by Kleiner Perkins, Benchmark Capital and Kraft Foods – managed a team of 250; raised over \$90M. Investment Banker JPMorgan in High Yield and Fixed Income. MBA, Kellogg – Northwestern University (Top Student Award); MS, SUNY Stony Brook, NY; B. Tech., GNDU (India) E&Y "Emerging Entrepreneur Award Recipient", Crain's "Top 40 Under 40", PERE "100 Most Influential in Real Estate"

#### Ram Krishna Kumar – Vice President of Finance & General Management

Deals: credit and risk analysis, Global Investments via different vehicles (Special situations investment group) 2 years of experience at Hero MotoCorp, in bike manufacturing plant Ex- Boston Consulting Group, Ex-P&G MBA (Finance & Strategy), IIM Lucknow (Institute Rank 4); CFA Level 1 B.Tech., Mechanical Engineering, IIT Bombay; Minor in Management from SJMSOM, IIT Bombay

#### Saurabh Agarwal – Assistant Vice President of Finance & General Management

Deals - Sourcing and Credit Officer; Marketing Ex-Wipro: Computer Networking & Web Security; Ex-FinIQ Consulting: Finance & Strategy MBA (Finance), IIM Lucknow; B. Tech., Mechanical Engineering, IIT Delhi

**G V Raghuvansh Patnaik – Assistant Vice President of Finance & General Management** Capital Markets, Product Development, Deal- Risk Officer Ex-EXL: Big Data and ML; Ex-Tata Steel MBA(Finance, Operations), IIM Lucknow, CFA L1 B.Tech., Mechanical Engineering, NIT Trichy

#### Dr. Kanwarpal Singh Selhi – Manager – Finance & Marketing

Capital Markets, Marketing, Credit Officer 4 yrs. of exp. in Customer acquisition & Strategy in tertiary healthcare 2 yrs. of exp. in Supply Chain Management: Distribution and Marketing in Pharmaceutical Sector Director of IT & Executive Board member at AMSA, India (2019-20); MBBS from AIMSR, Bathinda

## Team







Mayank Agarwal Manager, Finance MBA, IIM Lucknow CFA-L1, B. Tech -NIT



Bharath Kumar Manager, Finance MBA, IIM Bangalore CFA-L2 Cleared



Harsh Vasani Manager, Finance & Accounts CA & Qualified Company Secretary 6+ yrs. in Capri, L&T Fin.



Vivek Manager, Finance MBA, IIM Lucknow CA, 2+ yrs. in Deloitte



Isha Singh Manager, Finance MBA, IIM Lucknow CFA-L1, B.Com - DU



Sakshi Anjana Assistant Manager, HR



Geetanjali Sawant Assistant Manager, Accounts



**Pooja Bhosale** Finance Associate



**Raj Ramani** Finance Associate



Sakshi Jaiswal Sales Associate



**Mukul Pandey** 

Tech Lead IT Executive, Tech, R&D: LMS 9+ years of experience in the IT sector



Ranjeet Saini Senior Full Stack Developer IT Executive, Tech, R&D: LMS Full Stack developer with 8 yrs experience

## **Advisors**





## Amit Dhawan

#### MD & CEO, Edelweiss Finvest Private Limited & Head -Credit Trading Desk

Head - Corporate & Institutional Coverage for various debt funds (including special opportunities, distress, and ARC)

# Yes Bank: Ex-Country Head, Emerging Corporates Group

Corporate Banking Regional Head, Northern & Eastern India

**ICICI Group** for almost 15 years - Project Financing, Business Development, Government Banking, International Strategy and Corporate Banking

Specialties: Corporate Banking, Project Financing, Investment Banking, Structured Finance, Deal Origination, Strategy, Alliances



## Kalyan Chakrabarti

**CEO**, Emaar India

### Ex-President, CFO and Co-Head at Piramal Realty

Over 25 years of leadership experience

#### **General Electric**

 Head of pricing at for all its Commercial Finance India, Global Head of Financial Planning and Analysis

#### Genpact (NYSE listed ~\$850MM Revenue company)

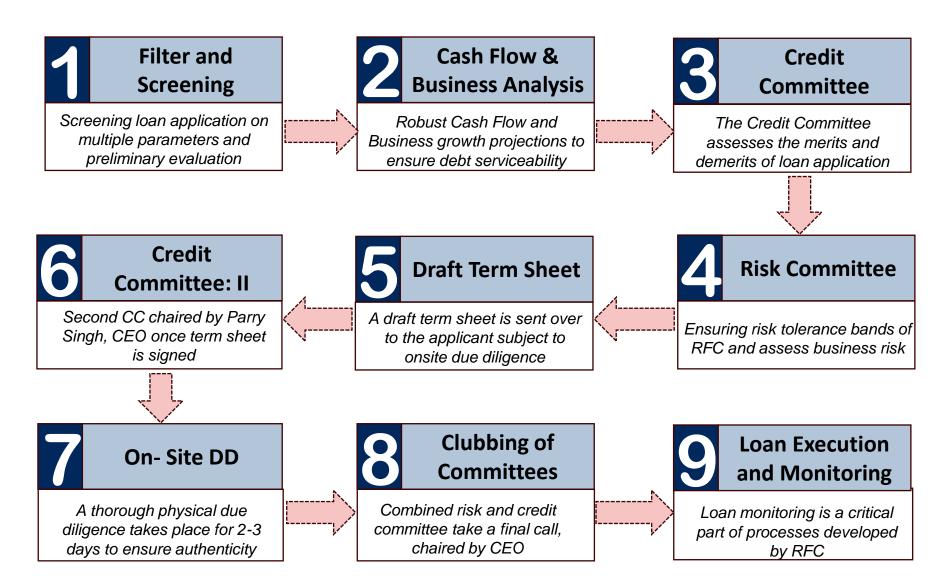
Head of Finance for European Equipment Finance

## **Red Fort Capital**

- Ex CFO and MD
- · several asset management roles for almost a decade

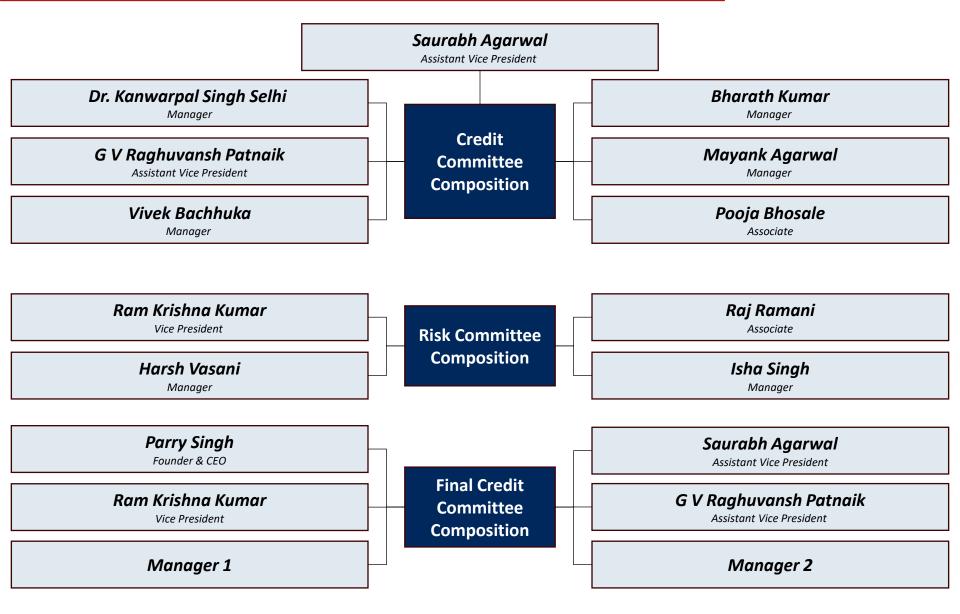
MBA from XLRI Jamshedpur with a finance major, B.S. Mechanical Engineering



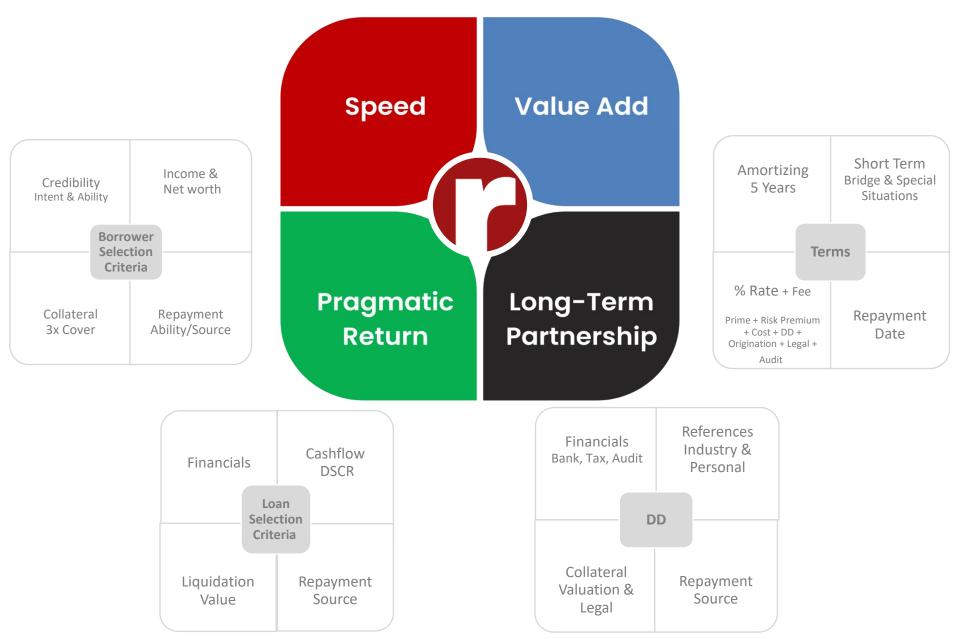


## **Committee Composition**





## **Red Fort Capital's Investment Philosophy**



# **Red Fort NBFC: Built for Scale**





## **Stellar Team & Process**

- Strong Management Led by Parry Singh
- Ready for Action
   Scalable process
- Expert Credit & Risk Committees Strict underwriting standards



